

SEEMP Status Report No. 12June to November 2024

CGL4703-CGP-SE-RPT-0068

Issued for Use

Revision 0

December 16, 2024

EXECUTIVE SUMMARY

On October 23, 2014, the British Columbia Environmental Assessment Office (BC EAO) issued an Environmental Assessment Certificate (EAC) for the Coastal GasLink Pipeline Project (the Project). The EAC was conditionally issued following the BC EAO's assessment of environmental, social, economic, heritage and health components deemed relevant to the Project.

The Project's EAC includes 33 conditions to address potential adverse effects, based on input from Indigenous groups, local communities and resource management agencies during the Environmental Assessment process. Condition #24 describes the requirement to develop a Socio-economic Effects Management Plan (SEEMP).

The SEEMP identifies the Project's approach to implementing mitigation measures during construction to avoid or reduce potential adverse socio-economic effects on regional and community infrastructure and services. These potential effects were presented in the Application for an EAC (the Application). The SEEMP also outlines a process for how the effectiveness of mitigation will be monitored and reported. The Project will use an Adaptive Management Process (outlined in Section 6.3 of the SEEMP) during situations where monitoring indicates unpredicted outcomes. Coastal GasLink has committed to preparing and filing semi-annual reports on SEEMP activities for the duration of construction activities.

During the twelfth SEEMP reporting period, June to November 2024 (the reporting period), Coastal GasLink continued to monitor and collaborate with potentially affected communities regarding various socio-economic components including emergency services, health care services, housing, road use and waste management. There were no observed effects attributable to Coastal GasLink on regional and community infrastructure and services that would change the predictions of the socio-economic assessment presented in the Application.

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1.0 INTRODUCTION

Coastal GasLink's Socio-economic Effects Management Plan (SEEMP) describes the plan for implementing mitigation to reduce potential adverse socio-economic effects during the Project's construction phase. The SEEMP also describes the approach to monitoring and reporting mitigation effectiveness on community-level infrastructure and services.

As outlined in Section 7 of the SEEMP, Coastal GasLink submits semi-annual SEEMP status reports directly to the BC EAO, the Ministry of Municipal Affairs and SEEMP contacts. A final construction monitoring report will be submitted within two years after project construction is completed. SEEMP status reports are made publicly available on the Project's website at CoastalGasLink.com.

This is the twelfth SEEMP status report. It describes SEEMP implementation from June to November 2024. Table 1-1 provides a summary of the Project's SEEMP status reports.

Table 1-1: SEEMP Status Reports and Reporting Periods

SEEMP Status Report No.	Reporting Period	Date of Issuance
1	December 2018 – June 2019	July 2019
2	July – November 2019	December 2019
3	December 2019 – May 2020	June 2020
4	June – November 2020	December 2020
5	December 2020 – May 2021	June 2021
6	June – November 2021	December 2021
7	December 2021 – May 2022	June 2022
8	June – November 2022	December 2022
9	December 2022 – May 2023	June 2023
10	June – November 2023	December 2023
11	December 2023 – May 2024	June 2024 (updated September 2024)
12	June – November 2024	December 2024

2.0 PROJECT OVERVIEW

Coastal GasLink is a 670-km pipeline designed to transport natural gas from the Montney gas-producing region, starting near Dawson Creek, B.C. and extending to the LNG Canada facility in Kitimat, B.C. (see Figure 2-1). The pipeline will have an initial capacity of approximately 2.1 bcf/d, with the potential to increase transportation capacity to allow delivery of up to approximately 5 bcf/d.

On October 2, 2018, TransCanada Corporation, now TC Energy Corporation (TC Energy), announced that it would proceed with construction of Coastal GasLink after a decision to sanction the LNG Canada liquefied natural gas facility in Kitimat was announced by the joint venture participants of LNG Canada. Construction activities began on Coastal GasLink in December 2018.

Mechanical completion of the pipeline and two facilities, the Wilde Lake Compressor Station and the Kitimat Meter Station, was achieved in November 2023. Natural gas was introduced into the pipeline in December 2023. The gas volume is being maintained at operational pressure levels to ensure pipeline integrity, with 24/7 monitoring from TC Energy's control centres in Alberta. In 2024, most of the reclamation work was completed and in November, Coastal GasLink declared the pipeline commercially in-service. This is another important milestone in support of LNG Canada's commissioning and safe start-up activities.

Coastal GasLink will implement its Post-Construction Monitoring Program and monitor the pipeline right-of-way during the operations phase to identify any additional work that may be required in 2025 and beyond.

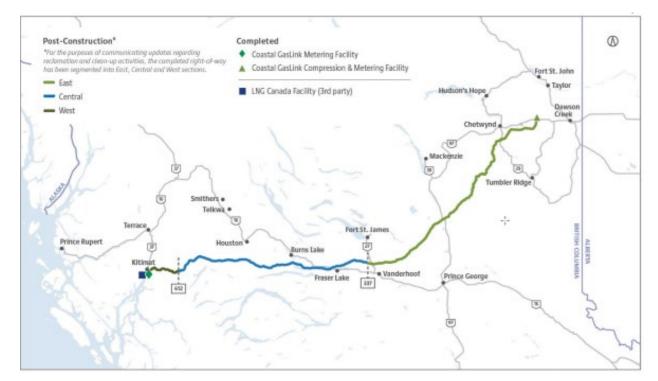


Figure 2-1: Coastal GasLink Pipeline Project Corridor Map, 2024

2.1. PROJECT CONSTRUCTION UPDATE

The Coastal GasLink Project was declared to be mechanically complete in November 2023. This followed the completion of pipe installation in late October 2023, a period of testing and documentation, and the introduction of natural gas into the pipe and facilities. The transfer of custody of project assets (above ground and below ground) from Prime Contractors to Coastal GasLink was also completed by the end of November 2023. In November 2024, Coastal GasLink executed a commercial agreement with LNG Canada and Coastal GasLink customers that declared commercial in-service for the pipeline.

Phase 1 project activity during the reporting period June through November 2024 was focused on reclamation. This includes reinstating the ground and topsoil along the pipeline route, working to restore habitat on the right-of-way or in compensation zones, deactivating temporary roads and access points, and monitoring risks related to erosion and wildfire. As of September 2024, most machine and final clean-up on the Project was completed. In addition, all remaining workforce accommodations were dismantled. The size of the project workforce during this period peaked at just over 1,500 in June and then declined to fewer than 30.

For 2024, the Project was re-organized into three areas. Coastal GasLink awarded contracts to three Prime Contractors for final clean-up:

 Surerus Murphy Joint Venture (SMJV): Coastal Gaslink East extends from KP 0 at the Wilde Lake Compressor Station to KP 337 west of Vanderhoof.

- O.J. Pipelines Canada Partnership (O.J. Pipelines): Coastal GasLink Central extends from KP 337 to KP 612 near the Coast Mountain summit.
- Ledcor Haisla Limited Partnership (LHLP): Coastal GasLink West extends from KP 612 to KP 670 at the LNG Canada facility in Kitimat.

2.1.1. Coastal GasLink East: Wilde Lake (West of Dawson Creek) to Approximately Highway 27 Prime Contractor: SMJV

Clean-up activities continued around the Headwall (the pass across the Rocky Mountains), marking the boundary between the Peace River and Fraser–Fort George regions. All machine and final clean-up of the right-of-way was completed in September.

The demobilization of Coastal GasLink's Parsnip Lodge and associated site clean-up took place from September through November 2024.

Erosion and sediment control activities continued through the reporting period.

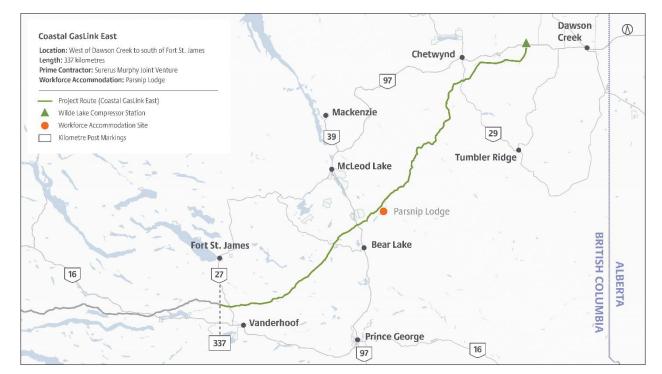


Figure 2-2: Coastal GasLink East

2.1.2. Coastal GasLink Central: Highway 27 to the Coast Mountain Summit Prime Contractor: O.J. Pipelines

Crews completed all final clean-up activities. Huckleberry Lodge operated at reduced capacity during the summer and served its last meal at the end of September. Demobilization of the lodge started in September. Huckleberry multi-use site reclamation will continue into 2025.

Erosion and sediment control activities continued through the reporting period.

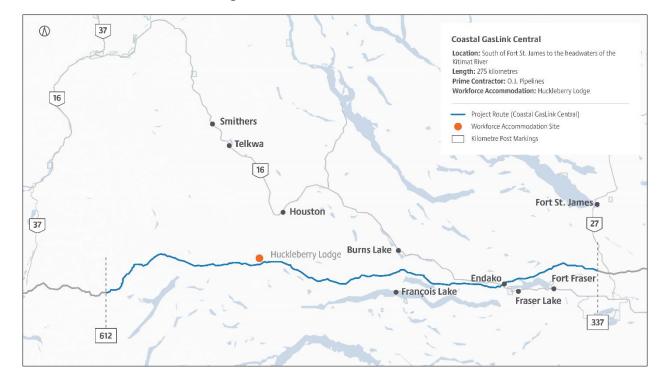


Figure 2-3: Coastal GasLink Central

O.J. Pipelines is working in partnership with:

- Natanlii Development Corporation (Skin Tyee Nation)
- Yinka Dene Economic Development Limited Partnership (Wet'suwet'en First Nation)
- Kyah Development Corporation (Witset First Nation)

2.1.3. Coastal GasLink West: Coast Mountain Summit to Kitimat Prime Contractor: Ledcor Haisla Limited Partnership

All right-of-way clean-up and road deactivation have been completed. Cable Crane Hill was fully dismantled and reclaimed by October 2024.

Hunter Creek Lodge closed in August 2024 with site reclamation completed in October 2024. The remainder of project personnel were moved to Sitka Lodge workforce accommodation operated by a third party.

Erosion and sediment control activities continued through the reporting period.

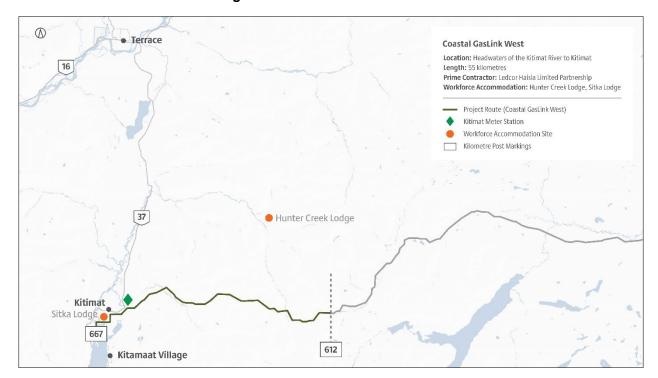


Figure 2-4: Coastal GasLink West

LHLP is a partnership between Haisla Nation and Ledcor.

2.1.4. Facilities: Wilde Lake Compressor Station and Kitimat Meter Station

The Kitimat Meter Station in Section 8 was completed in 2021. The Wilde Lake Compressor Station achieved mechanical completion in late 2022. Custody is now in the hands of TC Energy. In November 2024, Coastal GasLink declared the pipeline commercially in-service.

3.0 ENGAGEMENT

Coastal GasLink continued to engage with those affected by the Project as described in Section 3.2 of the SEEMP.

During SEEMP engagement, SEEMP contacts discussed contracting and employment, education and training, emergency services, emergency management planning, health care services, social services, waste management and accommodations.

3.1. PROJECT ENGAGEMENT

Coastal GasLink continued engagement with Indigenous groups regarding project-related activities, commitments and topics of interest. During the reporting period, Coastal GasLink held 58 meetings with Indigenous groups and attended 19 Indigenous community and cultural events including:

- 3 site visits/flyovers
- 2 community meetings
- 11 liaison committee meetings
- 35 consultation and engagement meetings
- 7 education, training and community investment meetings
- 19 occasions for participation in Indigenous community or cultural events

Coastal GasLink presented to municipal council and regional district board meetings on 11 occasions during the reporting period, bringing the total to 111 presentations since October 2018. Coastal GasLink held an additional 25 engagement meetings with local governments and chambers of commerce separate from SEEMP engagement meetings during the reporting period.

In addition to engagement activities, Coastal GasLink continued to share project information through its website, CoastalGasLink.com. The last of the Project's monthly construction updates was distributed at the end of November 2023. An additional post-construction update was shared in June 2024. Another update will be shared in December 2024.

SEEMP implementation information presented in this status report considers feedback from SEEMP engagement. During this reporting period, Coastal GasLink invited 57 SEEMP contacts to engage on SEEMP implementation. Meetings took place with 28 SEEMP contacts, including 13 Indigenous groups, 13 local governments and 2 provincial agencies. In the fall, the Ministry of Municipal Affairs collected SEEMP feedback from the 18 provincial agencies and provided the feedback to Coastal GasLink for consideration.

In addition to SEEMP contacts, communication continued with various potentially affected organizations to ensure local organizations receive project information and updates, including:

- chambers of commerce
- fire and/or emergency management departments

- RCMP detachments
- victim services agencies

3.1.1. Contacts

SEEMP implementation engagement contacts include 21 Indigenous groups, 18 local governments and 18 provincial agencies as shown in Table 3-1.

Table 3-1: SEEMP Contacts*

Indigenous Groups	Local Governments	Provincial Agencies
Blueberry River First Nations	City of Dawson Creek	BC Emergency Health Services
Dark House (Yex T'sa Wilk'us)	City of Fort St. John	BC Energy Regulator
Doig River First Nation	City of Prince George	BC Environmental Assessment
Haisla Nation	City of Terrace	Office
Halfway River First Nation	District of Chetwynd	Ministry of Children and Family Development
Kitselas First Nation	District of Fort St. James	·
Lheidli T'enneh First Nation	District of Houston	Ministry of Education and Child Care – Capital Management
McLeod Lake Indian Band	District of Kitimat	Branch
Nadleh Whut'en First Nation	District of Mackenzie	Ministry of Emergency
Nak'azdli Band (Nak'azdli	District of Tumbler Ridge	Management and Climate
Whut'en)	District of Vanderhoof	Readiness
Nee Tahi Buhn Band	Peace River Regional District	Ministry of Forests – Regional Economic Operations Branch
Office of the Hereditary Chiefs of the Wet'suwet'en (Office of	Regional District of	
the Wet'suwet'en)	Bulkley-Nechako	Ministry of Health – Health Protection Integration and
Saik'uz First Nation	Regional District of Fraser– Fort George	Engagement
Saulteau First Nations	Regional District of Kitimat-	Ministry of Housing
Skin Tyee Nation (Skin Tyee First	Stikine	Ministry of Indigenous Relations
Nation)	Town of Smithers	and Reconciliation
Stellat'en First Nation	Village of Burns Lake	Ministry of Jobs, Economic
Ts'il Kaz Koh (Burns Lake Band)	Village of Fraser Lake	Development and Innovation
West Moberly First Nations		Ministry of Municipal Affairs
Wet'suwet'en First Nation		Ministry of Post-secondary Education and Future Skills
Witset First Nation		Ministry of Public Safety and
Yekooche First Nation		Solicitor General – Victim Services and Crime Prevention Branch
		Ministry of Public Safety and Solicitor General – Policing & Security Branch
		Ministry of Social Development and Poverty Reduction
		Ministry of Transportation and Infrastructure
		Northern Health Authority

4.0 POTENTIAL ADVERSE EFFECTS

Potential adverse effects were assessed in the Project's Application. Baseline information was presented in the Application's Appendix 2M: Social Technical Report and Appendix 2N: Economic Technical Report. See Appendix A for a summary of the potential adverse socio-economic effects and status of mitigation measures identified in the Application.

The following sections describe mitigation activities carried out by Coastal GasLink during the reporting period.

4.1. ECONOMY: CONTRACTS AND PROCUREMENT EXPENDITURES

In the Application, the following potential adverse effect was identified in relation to contracts and procurement expenditures:

• limited participation in contract opportunities

4.1.1. Activities

- Coastal GasLink continued to maintain a database of businesses interested in participating in procurement opportunities and included local and Indigenous businesses in operations-related procurement.
- Coastal GasLink continued to work with Indigenous groups that have contracts associated with the Project to accurately understand the financial benefit that they receive from contract awards.
- Coastal GasLink continued to engage with Agreement-holding Indigenous Nations on the
 overall status of the revegetation and any related contracting and employment
 opportunities. Since 2022, Coastal GasLink has completed five Revegetation Advisory Forum
 (RAF) sessions in total. The next RAF session is planned for early 2025.
- Further to the identified potential adverse effect on an Indigenous or local business's ability
 to participate in the subcontracting process, Table 4-1 shows the available data on
 Indigenous and local contract award values to September 2024. The Indigenous category
 includes contract awards made to local Indigenous and local non-Indigenous businesses that
 are working together on Coastal GasLink.

Table 4-1: Indigenous and Local Subcontract Award Values to September 2024

Business Type	Subcontract Award Value ¹	Percentage of Total Subcontract Award Value ²
Local (B.C.)	\$1.94 billion	81%
Indigenous 3,4	\$1.55 billion	65%

Notes:

- ¹ The majority of subcontracting opportunities (and subsequent contract awards) on pipeline projects occur during earlier phases of the construction schedule.
- ² The percentage calculation changed from SEEMP Status Report No.11 to be based on the total value of subcontracts (\$2.3 billion) available and awarded by Coastal GasLink and Prime Contractors to Indigenous and B.C. businesses. This amount does not include the Wilde Lake Compressor Station or Kitimat Meter Station facilities prime contracts. Also, it is not inclusive of the total project committed value, which includes all capital expenditures, services and materials.
- ³ The Indigenous category is a subset of the Local (B.C.) category; therefore, it is important not to double-count award values between these two categories.
- ⁴ The Indigenous category includes contract awards made to local Indigenous businesses and those where local Indigenous businesses and local non-Indigenous businesses have partnered for Coastal GasLink activities. Coastal GasLink acknowledges that the total dollar value of these contracts at award may not be the same as the total dollar value received as benefits by the Indigenous partner.

4.1.2. Mitigation Effectiveness in the Reporting Period

Local contracting opportunities were made available during the reporting period. The total value of contracts awarded to local (B.C.) businesses by Coastal GasLink and its Prime Contractors for the construction phase is approximately \$1.94 million (see Table 4-1). During the operations phase, Coastal GasLink will continue to share information about contracting opportunities with local Indigenous and non-Indigenous businesses.

4.2. ECONOMY: COMMUNITY ECONOMIC RESILIENCE

In the Application, the following potential adverse effect was identified in relation to community economic resilience:

• alteration of existing community economic patterns

4.2.1. Activities

Coastal GasLink continued to provide project information to Indigenous groups, local
governments and key stakeholders in a timely manner. To assist local economic planning, a
post-construction update was shared in June 2024 to provide information on final clean-up,
reclamation activities and operations. This update was made publicly available through the
Project's website, CoastalGasLink.com and shared by email with local governments and
Indigenous groups.

- Coastal GasLink maintained membership with 12 Northern B.C. chambers of commerce in communities along the project corridor.
- In June 2024, Coastal GasLink sponsored and attended the Indigenous Partnerships Success Showcase.
- In June 2024, Coastal GasLink attended the South Peace Synergy Group meeting in Dawson Creek, B.C.
- In June 2024, Coastal GasLink attended and sponsored the 2024 True North Business
 Development Forum, hosted by the Prince George Chamber of Commerce, in Prince George,
 B.C.
- In June 2024, Coastal GasLink attended the Prince George Chamber of Commerce Breakfast Series event, titled 'Power Pathway: Building BC's Energy Future', in Prince George, B.C.
- In September 2024, Coastal GasLink attended the Prince George Chamber of Commerce Fall Open House in Prince George, B.C.
- In September 2024, Coastal GasLink sponsored and attended the Spark Women's Leadership Conference in Fort St. John, B.C.
- In October 2024, Coastal GasLink attended the Fort St. John Chamber of Commerce 'After 5' networking event in Fort St. John, B.C.
- In October 2024, Coastal GasLink sponsored the Kitimat Chamber of Commerce Business Excellence Awards.
- In October 2024, Coastal GasLink sponsored and attended the Nation 2 Nation Business Forum in Terrace, B.C.
- In November 2024, Coastal GasLink sponsored and attended the Prince George Chamber of Commerce Business Excellence Awards in support of the Excellence in Business Philanthropy Award.
- In November 2024, Coastal GasLink sponsored the Chetwynd Chamber of Commerce Business Excellence Awards.
- In November 2024, Coastal GasLink sponsored and attended the Prince George Chamber of Commerce Political Breakfast Series with Mayor Yu from Prince George.

4.2.2. Mitigation Effectiveness in the Reporting Period

During the reporting period, Coastal GasLink continued to participate in local business development events to collaborate and share regional economic development opportunity information with Indigenous groups, local communities and chambers of commerce across the project corridor. Community feedback about effects from the Project's construction on the local economy remained positive.

4.3. EMPLOYMENT AND LABOUR FORCE: EMPLOYMENT

In the Application, the following potential adverse effect was identified in relation to employment:

skilled labour shortage

4.3.1. Activities

- Prime Contractors have requirements to submit monthly diversity and local employment reports to Coastal GasLink. See Appendix B for updated information on workforce employment figures.
- Coastal GasLink disbanded the Employment Continuity Program (ECP) at the end of 2023
 and referred participants to local workforce development service providers. Since the bulk
 of the participants fell within the service region managed by the Prince George Nechako
 Aboriginal Employment and Training Association (PGNAETA), Coastal GasLink engaged
 PGNAETA to deliver employment transition services to remaining candidates for
 employment development and training assessments. Seven ECP participants accessed
 services from PGNAETA with all candidates securing further training or employment as the
 result of services provided by the organization. PGNAETA reported that candidates referred
 by Coastal GasLink's ECP had strong labour market attachment results.
- During this reporting cycle, some contacts reported that former local workers employed on Coastal GasLink had not yet secured employment. However, several contacts stated that experience working on the Coastal GasLink project was viewed as an asset that resulted in successful labour market attachment and transition to employment opportunities on other energy infrastructure and natural resource projects taking place in the region.
- During the reporting period, Coastal GasLink provided a sponsorship to the Witset First Nation Job Fair.

4.3.2. Mitigation Effectiveness in the Reporting Period

During the reporting period, Coastal GasLink continued to share information with participants to help access local community-based employment training services and continue to share information about employment opportunities with relevant contacts.

4.4. EMPLOYMENT AND LABOUR FORCE: TRAINING OPPORTUNITIES

In the Application, a potential adverse effect was identified in relation to training opportunities:

• lack of time to train local workers for skilled positions

4.4.1 Activities

- Coastal GasLink continued to communicate with local education and training service providers regarding anticipated construction schedules, workforce skills requirements and expected demand for education services.
- Coastal GasLink continued to engage with Indigenous Skills and Employment Training (ISET) groups, training institutions, colleges and other potential partners to provide education and training opportunities in accordance with community priorities and the needs of the Project.
- Coastal GasLink continued long-term partnerships with post-secondary institutions in Northern B.C. to support the regional labour force and transferable skills development. Partners include the University of Northern British Columbia (UNBC), Coast Mountain College (CMTN), College of New Caledonia (CNC) and Northern Lights College (NLC). Since 2014, Coastal GasLink has invested over \$1.57 million through post-secondary partnership agreements and almost \$1.71 million in skills training and pre-employment programs delivered by Indigenous, non-profit and for-profit training organizations in Northern B.C. During the same period, TC Energy has contributed approximately \$1.09 million to support Coastal GasLink education and training initiatives in the project area.
- Student bursaries were made available to Indigenous and local individuals directly through UNBC, CMTN, CNC and NLC. Since 2014, Coastal GasLink funding has provided 750 scholarships and bursaries through post-secondary institutions in Northern B.C., with 354 awarded to students identifying as Indigenous. Coastal GasLink entered into a new multi-year agreement with the CNC. Over a three-year period, the Coastal GasLink Community Strength Fund will provide 10 bursaries per year for students in financial need or students who need academic upgrading before they begin full-time study. The agreement also sets up an ongoing annual bursary for a student enrolled in a social services or community support worker program.
- In June 2024, Coastal GasLink contributed toward the Wet'suwet'en First Nation annual student awards day. This stay-in-school initiative promotes retention and progression of students toward post-secondary education.
- During July and August 2024, 21 Indigenous youth from B.C. participated in the Outland Youth Employment program. This 6-week employment and training program offers work experience and training in energy and mining essentials, safety, as well as science week and land-based paid work experience. Three participants benefited from opportunities in junior management positions.
- During summer 2024, Coastal GasLink sponsored youth Summer Student training and work experience opportunities for 11 youth from Witset First Nation and 12 youth from Kitselas First Nation.
- In August 2024, Coastal GasLink sponsored the Bear's Lair Youth Entrepreneur Dream Camp for 24 youth hosted in Prince George, B.C. by Lheidli T'enneh. This 3-day interactive training camp provides youth ages 12 to 18 with opportunities to work in teams with coaches and mentors to tackle team challenges, boost their confidence and develop business skills.

- During this reporting period up until end of August 2024, Construction Foundation BC reported they had reached 18 participants, 13 of whom identified as Indigenous, as part of the Coastal GasLink funded Road to Red Seal program supporting aspiring trades people in B.C.
- In September 2024, Coastal GasLink selected 3 Indigenous students to receive bursaries, and 4 to receive scholarships administered by New Relationship Trust.
- During November, Coastal GasLink provided a contribution toward PGNAETA in support of Trades Access, which provides training and promotion of trades careers for Indigenous candidates.

4.4.2. Mitigation Effectiveness in the Reporting Period

Based on feedback from SEEMP contacts during the reporting period, implemented mitigation has continued to support local education and training activities. As construction activities reached completion, training initiatives available through Coastal GasLink shifted from project construction to legacy-related opportunities.

4.5. COMMUNITY UTILITIES AND SERVICES: EMERGENCY SERVICES

In the Application, the following potential adverse effect was identified in relation to emergency services:

increased demand on local emergency services

4.5.1 Activities

- Coastal GasLink continued to meet and communicate with local governments to provide project information relevant to emergency services. Regional districts and municipalities are accountable for most emergency services provided throughout their jurisdiction.
- Coastal GasLink actively monitored the wildfire situation along the pipeline corridor. All
 Prime Contractors have wildfire management plans that align with the BC Forest Service
 Wildfire Exemption requirements for fire prevention, equipment staging and availability,
 training and emergency response.
- Coastal GasLink continued to provide medical services on site to treat project personnel
 outside of the local health care system. As an alternative to local ambulance use, vehicle
 transport is provided for injured employees requiring treatment beyond the level provided
 on site.
- In July 2024, Coastal GasLink provided an update and emergency response overview to the BC Common Ground Alliance.
- In July and August of 2024, Coastal GasLink and TC Energy continued written communications to notify residents, landowners and tenure holders, within the designated 'hazard zone' along the pipeline corridor, about the Project's emergency response plans.

During the reporting period, Coastal GasLink continued to engage with these audiences in response to questions. The BC Energy Regulator (BCER) requires a repeat of the full notification/engagement process in 2025 and every second year as long as Coastal GasLink remains in operation.

- In September 2024, Coastal GasLink participated in an Incident Coordination Center (ICC)
 Annual Tabletop Exercise for emergency response training.
- In September 2024, Coastal GasLink sponsored and attended the Prince George Chamber of Commerce Community Breakfast Event with Prince George RCMP Inspector Darin Rappel on local crime and public safety.
- In October 2024, Coastal GasLink hosted a structure protection conversation with BC Wildfire, in Prince George, B.C.
- In October 2024, Coastal GasLink participated in the quarterly BC Common Ground Alliance industry roundtable meeting.
- In October 2024, Coastal GasLink and TC Energy provided updates and information to local
 governments, Indigenous communities, landowners, tenure holders, industry operators,
 community service providers and businesses across the right-of-way to ensure individuals
 are aware of the safety tools that are available prior to commencing any work near the
 Coastal GasLink right-of-way. This included public awareness brochures and indicated that
 this information will be shared bi-annually.
- In October 2024, Coastal GasLink attended the Ts'il Kaz Koh Community to Community forum on Wildfire Risk Reduction in Burns Lake, B.C. at The Gathering Place.
- During October 2024, a Coastal GasLink representative recognized the truck identified in a
 poster regarding a local missing person and contacted the RCMP. Shortly after reporting to
 the RCMP, the Project received a request from the Ministry of Forest that Search and
 Rescue requested snow clearing on the forest service road where the truck was last seen by
 the Coastal GasLink representative. Coastal GasLink arranged to have a crew out to plow
 23 km of the forest service road to aid in the search for the missing person.
- In November 2024, Coastal GasLink attended the official grand opening of the new Burns Lake Fire Hall.
- As part of the demobilization of worksites during fall 2024, Coastal GasLink donated:
 - Surplus medical supplies and equipment to Terrace Search and Rescue
 - Human External Cargo System (HEC System) to the North Peace Search and Rescue.

4.5.2. Mitigation Effectiveness in the Reporting Period

Coastal GasLink continues to collaborate with local communities and service providers to ensure that local perspectives are considered in the Project's plans for emergency response. During the reporting period, Coastal GasLink continued to support local emergency services through sponsorships and donating in-kind materials.

Mitigation measures were deemed effective and no long-term or permanent direct adverse effects on local emergency services were observed.

4.6. COMMUNITY UTILITIES AND SERVICES: HEALTH CARE SERVICES

In the Application, the following potential adverse effect was identified in relation to health care:

increased demand on health care services

4.6.1. Activities

- Safety Alerts were provided to employees and contractors related to safety awareness and lessons learned. During the reporting period, alerts were issued related to working over live lines, resource road driving, preventing road debris, extreme temperature warnings, cell phone use at TC Energy facilities, steep slopes, journey management, cargo management, mobile equipment and safe driving.
- The remaining Coastal GasLink workforce accommodations were permanently closed in late fall 2024. The size of the project medical team was reduced, as appropriate to the workforce numbers, while maintaining service levels. Coastal GasLink continued to meet or surpass WorkSafeBC-mandated ratios for health care support during project clean-up in summer and fall 2024.
- As part of the demobilization of worksites during fall 2024, Coastal GasLink donated:
 - Two Lifepak 15 monitor/defibrillator units to the BC Emergency Health Services team in Houston, B.C.
 - Surplus medical equipment and furniture to the Northern Health Houston Health Centre
- In June 2024, Coastal GasLink attended the 2024 'Give Hope Wings' event and community rally in Prince George, B.C. in support of medical flights for people in need.
- In July 2024, Coastal GasLink sponsored and attended the Spirit of the North PG Cougars Alumni Hospital Charity Golf Tournament in Prince George, B.C., supporting the Spirit of the North Healthcare Foundation and Cardiac Care for the North.
- In November 2024, employees at the Prince George office organized a Movember campaign fundraiser for the Spirit of the North Healthcare Foundation, raising money for a Starguide, a SPECT/CT scanner, which uses 3D imaging that can help physicians in diagnosing and treating certain diseases (e.g., cancer and heart disease) with enhanced precision.
- Coastal GasLink's workforce accommodations and worksites continued the Project's bottle recycling donation program to reduce waste. From June to November 2024, proceeds from the program were donated to charitable and not-for-profit organizations including:
 - Prince George Community Foundation's Northern B.C. healthcare program supporting automated external defibrillators in public spaces
 - Terrace Helping Hands Society

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4.6.2. Project Effects on Local Health Care Services

During the reporting period, Coastal GasLink personnel peaked at over 1,500 in June and declined to fewer than 30 in November 2024. During this period, 6 job-related injuries occurred requiring workforce use of local health care services as described in Table 4-2.

Table 4-2: Work-Related Incidents Affecting Local Health Care Services

Date	Incident Description	Ambulance Transfer Required	Treatment Location	Treatment Duration
June 2024	Worker lost their balance after inadvertently stepping on a pile of brush and fell backwards, catching their left leg on the branch resulting in a laceration to their inner left thigh.	No	Prince George University Hospital, Prince George	Sutures ~1.5 hours
June 2024	An equipment operator attempted to stop the egress hatch of the excavator's Falling Objects Protective Structure from rattling. While inserting softener material, the hatch closed and made contact with the operator's small finger on the left hand causing a deep laceration.	No	Prince George University Hospital, Prince George	Sutures and -X-rays ~2.0 hours
June 2024	The cap on a water pump came off when a worker was attempting to tighten it. Hot water from the pump landed on the worker's left forearm.	No	Chetwynd Hospital, Chetwynd	Assessment ~1.5 hours
July 2024	Upon fueling the fuel cell on a work truck, a worker dismounted the box and stumbled. The worker fell, landing on their left side with their arm underneath them.	No	Bulkley Valley District Hospital, Smithers	Assessment and X-rays ~1 hour
August 2024	A water truck driver attempted to move over to the edge of the road for another vehicle when the passenger side tires were pulled into the soft shoulder, resulting in the truckgoing into the ditch and tipping onto the passenger side. The worker self-extracted and required sutures for a laceration to their forehead.	Yes	Mills Memorial Hospital, Terrace	Sutures 1.5 hours

Date	Incident Description	Ambulance Transfer Required	Treatment Location	Treatment Duration
September	A worker was removing ESC materials from a bridge when a piece of wood with a protruding nail contacted the worker's leg causing a laceration. Camp nurse practitioner sutured injury and recommended worker receive a tetanus shot at hospital.	No	Kitimat Medical Facility	Tetanus shot 1 hour

4.6.3. Mitigation Effectiveness in the Reporting Period

Since the beginning of construction in December 2018 through November 2024, the Project's workforce has accrued over 59 million work hours. During that time, workers spent approximately 471 hours in treatment at local healthcare facilities across the project corridor related to 260 workplace incidents. Between June and November 2024, workers spent approximately 8.5 hours in local healthcare facilities related to 6 workplace incidents.

As construction activities reached completion and workforce accommodations were demobilized, medical equipment was donated to local organizations.

4.7. COMMUNITY UTILITIES AND SERVICES: SOCIAL SERVICES

In the Application, the following potential adverse effect was identified in relation to social services:

• increased demand on community social services

4.7.1. Activities

- In September 2024, TC Energy supported the Peace Region Metis Community Association Youth Group which offers tailored support to benefit wellness and leadership skills for youth.
- In September 2024, Coastal GasLink attended a United Way of British Columbia breakfast in Prince George, B.C.
- In August 2024, the Ministry of Public Safety and Solicitor General, Community Safety and Victim Services Branch, shared the 2022 'What We Heard' Report with Coastal GasLink. The report presents observations, insights and early recommendations gathered during the Focus Project's second year of monitoring impacts of the LNG Canada and Coastal GasLink projects on victim services and violence against women program utilization and demand. The Ministry will be presenting the report and findings to Coastal GasLink in the near future for further discussion.

4.7.2. Mitigation Effectiveness in the Reporting Period

Local SEEMP contacts reported no observed adverse effects to social services during the reporting period. Coastal GasLink will continue to engage with the Ministry of Public Safety and Solicitor General, Community Safety and Victim Services Branch to understand the findings and recommendations in the 2022 'What We Heard' Report.

4.8. COMMUNITY UTILITIES AND SERVICES: WASTE MANAGEMENT FACILITIES

In the Application, the following potential adverse effect was identified in relation to waste management:

• increase in waste flow to regional landfill, transfer station sites and wastewater treatment facilities

4.8.1. Activities

- See Appendix C for information related to the Project's construction waste volumes by region, destination and type.
- In July 2024, Coastal GasLink met with the Regional District of Bulkley-Nechako (RDBN) to continue discussions on waste management plans and priorities. Feedback included that RDBN experienced government administrative impacts related to waste management facility invoicing and payments with subcontractors who have not paid on time.
- Coastal GasLink continued to engage with Prime Contractors and workforce accommodation contractors to ensure that waste management procedures aligned with provincial regulations and local government expectations.
- As in the three previous reporting periods, Coastal GasLink pursued a process with the BCER
 to obtain approval for the controlled incineration of construction-related wood waste. This
 was intended to address capacity concerns at landfills operated by regional district
 authorities in the Project area. The process includes public notification and a 30-day
 opportunity for public response.

No burning took place under any of the Project's BCER burning permits during the reporting cycle.

Coastal GasLink's recycling programs reduce the flow of waste to regional landfills. During
the reporting period, donations to community organizations from the proceeds of cans and
bottles recycled at workforce accommodations reached over \$77,500. This recycling
initiative has raised more than \$644,500 since mid-2021 for local charitable and
not-for-profit organizations in Northern B.C. communities.

4.8.2. Mitigation Effectiveness in the Reporting Period

In response to regional landfill capacity constraints, Coastal GasLink continued to submit waste discharge approval applications through the BCER under the *Environmental Management Act*

for the disposal of unrecyclable wood waste. No burning took place under the Project's BCER permits during the reporting period.

Coastal GasLink sought to understand capacity constraints at regional landfills during the reporting period and continued to work with Prime Contractors and local governments to implement and monitor waste management mitigation.

4.9. COMMUNITY UTILITIES AND SERVICES: RECREATIONAL FACILITIES

In the Application, the following potential adverse effect was identified in relation to recreational facilities:

increased demand on community recreational facilities

4.9.1. Activities

- Workforce accommodations are equipped with recreational facilities including exercise equipment, television, movies, telephone and internet access.
- In June 2024, Coastal GasLink attended the Sturgeon Hatchery Release event in Vanderhoof, B.C. Coastal GasLink is a sponsor of the Nechako White Sturgeon Conservation Centre's Learn to Fish Program.
- During June 2024, Coastal GasLink provided sponsorship to local cultural celebrations including the Peace Region Metis Community Association Family Jamboree, the Spirit of the Peace Pow Wow, Witset first Nation's Yinkadini Hibidzin, Wet'suwet'en First Nation 40th Anniversary Celebration, Wet'suwet'en Family Gathering, as well as the Wet'suwet'en culture camp.
- During July 2024, Coastal GasLink attended and provided sponsorship toward the Doig River Rodeo and Halfway River Rodeo.
- During July 2024, Coastal GasLink attended Saulteau First Nations Pemmican Days and West Mo Days.
- During July 2024, Coastal GasLink provided a contribution toward the Annual Memorial M.
 Louie Golf Tournament.
- In August 2024, Coastal GasLink sponsored and attended the Smithers Celebrity Golf Tournament which raised funds for local charities in Smithers, B.C.
- During August 2024, Coastal GasLink sponsored cultural camps hosted by Cheslatta Carrier Nation and Doig River First Nations.
- In September 2024, Coastal GasLink sponsored and attended the Haisla Golf Tournament in support of youth recreation programs hosted by Haisla Nation.
- In September 2024, Coastal GasLink attended the Witset First Nation Truth and Reconciliation Event, as well as Lheidli T'enneh's Nenachailya event.

- Proceeds from the Coastal GasLink bottle and can recycling program supported Terrace Minor Hockey Association.
- During the reporting period, the Community Workforce Accommodation Advisor program facilitated activities within Parsnip Lodge, Huckleberry Lodge and Hunter Creek Lodge focused on recognizing National Indigenous Peoples' Day and National Day for Truth and Reconciliation.

4.9.2. Mitigation Effectiveness in the Reporting Period

As presented in the Application and through monitoring, there continues to be no anticipated long-term or permanent adverse effects on recreational facilities that cannot be mitigated.

4.10. COMMUNITY UTILITIES AND SERVICES: EDUCATION SERVICES

In the Application, the following potential adverse effect was identified in relation to education:

increased demand for education services.

4.10.1. Activities

- During July 2024, Coastal GasLink attended and sponsored the McLeod Lake Indian Band Back to School BBQ and attended Saulteau First Nation's Back to School Celebration.
- In September 2024, TC Energy provided a contribution toward Actua Canada for Indigenous Youth in STEM. Actua works with a network of post-secondary institutions to engage Indigenous youth in culturally inclusive experiences that build skills and confidence and allow participants to recognize and celebrate their existing cultural knowledge as Indigenous peoples. This program provides in-school workshops for students in kindergarten to grade 12, where undergraduate student instructors bring to life science and engineering concepts in alignment with territorial and provincial learning outcomes.

4.10.2. Mitigation Effectiveness in the Reporting Period

SEEMP contacts reported no observed adverse effects to educational services during the reporting period. No additional mitigation is required.

4.11. COMMUNITY UTILITIES AND SERVICES: GOVERNMENT SERVICES

In the Application, the following potential adverse effect was identified in relation to government services:

increased demand on government services

4.11.1. Activities

- Coastal GasLink continued proactive communication with government agencies regarding anticipated schedules and regional workforce volumes.
- In September 2024, Coastal GasLink sponsored and attended the Union of British Columbia Municipalities (UBCM) conference in Vancouver, B.C. as a Silver Banquet Sponsor.
- As indicated in section 4.8.1, RDBN shared that they experienced government administrative impacts related to waste management facility invoicing and payments with subcontractors. RDBN also shared challenges with scheduling meetings with consultants and contractors due to a lack of rental vehicles in the region.

4.11.2. Mitigation Effectiveness in the Reporting Period

During the reporting period, Coastal GasLink continued to work with Prime Contractors and local governments to minimize impacts to government services. As presented in the Application, there are no anticipated long-term or permanent effects on government services that cannot be mitigated.

4.12. COMMUNITY UTILITIES AND SERVICES: HOUSING AND COMMERCIAL ACCOMMODATIONS

In the Application, the following potential adverse effect was identified in relation to housing and commercial accommodation:

reduction in available rental housing and commercial accommodation

4.12.1. Activities

- The Project used four workforce accommodations (see Table 4-3) during the reporting
 period to mitigate adverse effects on regional infrastructure and services, including rental
 housing and commercial accommodation. See Appendix D for the Project's monthly planned
 and observed peak workforce accommodation occupancies.
- As project construction activities were completed, Coastal GasLink workforce
 accommodations that were no longer required had been closed and dismantled. Temporary
 use sites associated with these accommodations were remediated and returned to the
 public, First Nations authorities, or transferred to other industrial tenure holders according
 to permitting requirements.

Table 4-3: Workforce Accommodation Locations Status September 2024

Workforce Accommodation	Nearest Municipality	Status as of September 2024
7 Mile Road Lodge	Burns Lake	Permanently closed
Sukunka Lodge	Chetwynd	Permanently closed
Mount Merrick Lodge	Chetwynd	Permanently closed
Little Rock Lake Lodge	Fraser Lake	Permanently closed
9A Lodge Clint C	Houston	Permanently closed
Huckleberry Lodge	Houston	Demobilization in progress
P2 Lodge	Houston	Permanently closed
Sitka Lodge	Kitimat	Third-party facility; space leased as required
Hunter Creek Lodge	Kitimat	Permanently closed
Parsnip Lodge A + B	Prince George	Permanently closed

- Parsnip Lodge in the Fraser–Fort George region closed in August 2024 with 50 workers temporarily relocated to Prince George.
- Huckleberry Lodge, south of Houston, was open at reduced capacity during this reporting period and began demobilizing in September 2024.
- In the Kitimat-Stikine region, Coastal GasLink continued to make use of the Hunter Creek Lodge as well as renting space as needed at the third-party Sitka Lodge. Hunter Creek Lodge was decommissioned in August 2024.
- Although Coastal GasLink accommodations in the Fraser Lake and Burns Lake districts are
 now closed, 2024 project effects on rental and commercial housing are expected to be
 limited to a relatively small number of stays at local motels. Most of the clean-up work in
 the Coastal GasLink Central area took place south and west of Houston, with crews housed
 at the Project's Huckleberry Lodge.

4.12.2. Mitigation Effectiveness in the Reporting Period

During the reporting period, Coastal GasLink continued to engage with communities to understand observed effects on local housing availability in cases of workforce movement throughout the region.

As presented in the Application, there are no anticipated long-term or permanent effects on rental housing or commercial accommodation that cannot be mitigated.

4.13. TRANSPORTATION INFRASTRUCTURE AND SERVICES: TRAFFIC

In the Application, the following potential adverse effects were identified in relation to traffic:

- increased traffic volumes from transportation of workers, supplies and equipment leading to decreased road safety
- increase in rail traffic resulting from the shipment of project-related materials
- increased air passengers in local and regional airports

4.13.1. Activities: Road Traffic

- During the reporting period, Coastal GasLink continued to deploy in-vehicle monitoring systems (IVMS) in project vehicles to enhance safe driving practices. IVMS provides real-time alerts, follow-up coaching and vehicle information verification.
- Safety Alerts were provided to employees and contractors related to safety awareness.
- Coastal GasLink continued to engage with industrial road user groups to discuss road and traffic conditions.
- Coastal GasLink implemented plans for dust control measures in summer 2024.
- Coastal GasLink shared the responsibility for snow clearing on the industrial roads that provide access to valve sites.
- Coastal GasLink's 2024 work plan included the deactivation of selected temporary construction roads and pipeline right-of-way access points in consultation with the BCER and industrial road users. Most of this work has no effect on commercial or recreational traffic. During this reporting period, Coastal GasLink sent notifications to 16 Indigenous groups, and 4 Regional Districts to inform them of 80 local road deactivations.
- At the request of the District of Kitimat, Coastal GasLink transferred most of a construction access road to the District for public access to the Kitimat River. A small portion of the road that was located within the Coastal GasLink right-of-way was removed and reinstated. Coastal GasLink donated materials, including a bridge, to the District of Kitimat so they could build an alternate access to maintain the road all the way to the river.
- During this reporting period, Coastal GasLink SEEMP contacts noted that they observed a reduction in project traffic on local highways.

4.13.2. Activities: Rail Traffic

• During the reporting period, project-related rail traffic activities remained limited with no effect on regional service capacity.

4.13.3. Activities: Air Traffic

• During the reporting period, the Project's workforce utilized regional air transportation services with no observed effects reported from local communities.

4.13.4. Mitigation Effectiveness in the Reporting Period

During the reporting period, mitigation related to safe road use continued to be implemented. As presented in the Application and through monitoring, there continues to be no anticipated long-term or permanent adverse effects on transportation that cannot be mitigated.

4.14. TRANSPORTATION INFRASTRUCTURE AND SERVICES: NAVIGABILITY OF WATERWAYS

In the Application, the following potential adverse effect was identified in relation to navigation:

disruption of movement on navigable waterways

4.14.1. Activities

 With no activity along navigable waterways, Coastal GasLink did not issue any work-related notifications to regulators or the public. Notifications are tracked by the Federal Common Project Search found at <u>Common-Project-Search.Canada.ca</u>.

4.14.2. Mitigation Effectiveness in the Reporting Period

There were no reports of Coastal GasLink work disrupting movement on a navigable waterway during the reporting period. There have been no residual adverse effects observed. As presented in the Application and through monitoring, there continues to be no anticipated long-term or permanent adverse effects on navigable waterways that cannot be mitigated.

5.0 SEEMP REGULATORY INSPECTIONS

No BC EAO SEEMP compliance inspections took place during the reporting period. During construction, Coastal GasLink has had six administrative and three field-based SEEMP inspections and was found fully compliant in all cases.

BC EAO inspection records for Coastal GasLink are publicly available on the BC EPIC website located at https://projects.eao.gov.bc.ca/p/588511c4aaecd9001b825604/project-details.

6.0 ADAPTIVE MANAGEMENT

As most of the final clean-up was completed in 2024, limited observed project effects were reported with no further adaptive management required. Coastal GasLink will implement its Post-Construction Monitoring Program and monitor the pipeline right-of-way during the operations phase to identify any additional work that may be required in 2025 and beyond.

7.0 CLOSING

During this reporting period, field activities included final clean-up with the size of the workforce ranging between approximately 30 and 1,500. As a result, there was a decline in observed project effects on economy, community infrastructure and services and transportation. Coastal GasLink continued to consider potential adaptive management approaches related to emergency services, health care services, housing, waste management, government services and transportation infrastructure during the reporting period. The goal of the Project's adaptive management strategies is to minimize observed adverse effects.

Coastal GasLink continued to communicate and engage with SEEMP contacts at the community and provincial levels and adjusted its management approach when the need arose. During this reporting period there have been no detectable adverse effects that would change the predictions of the socio-economic assessment. SEEMP status reports are developed on a semi-annual basis as required by Condition #24 of the Project's Environmental Assessment Certificate. Coastal GasLink expects to issue a final report for Phase 1 construction in 2025/26.

The SEEMP provides a framework for Coastal GasLink to receive feedback and address concerns from potentially affected stakeholders and communities. Indigenous groups, local governments and provincial agencies are encouraged to contact Coastal GasLink if a concern is identified related to the Project's SEEMP implementation. Issues can be identified directly by telephone, email or mail:

Coastal GasLink toll-free number	1-855-633-2011
Email	CoastalGasLink@TCEnergy.com
Calgary Office	450 1 st St. SW Calgary, AB T2P 5H1
Fort St. John Office	10543 100 th St. Fort St. John, BC V1J 3Z4
Prince George Office	#201 - 760 Kinsmen Pl. Prince George, BC V2M 0A8
Vancouver Office	#630, 609 Granville St. Vancouver, BC V7Y 1G5

APPENDIX A: SEEMP MITIGATION STATUS TABLE

SEEMP Mitigation Status Table as of November 2024

POTENTIAL ADVERSE EFFECTS	REGULATORY REFERENCE	MITIGATION ¹	STATUS
VALUED COMPON			
Key Indicator: Con	tracts and Procurement	Expenditures	
Limited participation in	EA Table 12-8	Implement a procurement strategy that provides opportunities for qualified Aboriginal and local contractors.	Complete
contract opportunities	EA Table 12-8	Continue discussions with economic development representatives from Aboriginal and local communities to communicate Project requirements, potential contract opportunities and related qualifications (i.e., insurance, safety, required personnel, skills, certifications, experience, equipment, materials, etc.).	Complete
	EA Table 12-8	Continue discussions with economic development representatives from Aboriginal and local communities to identify qualified Aboriginal and local businesses interested in providing relevant goods and services.	Complete
Key Indicator: Con	nmunity Economic Resili	ience	
Alteration of existing community	EA Table 12-8	Communicate the Project schedule and identify the short-term nature of Project construction activities to local economic development organizations to manage expectations.	Complete
economic patterns	EA Table 12-8	Adhere to the Traffic Control Management Plan to reduce construction related traffic and corresponding potential adverse effects on local business operations.	In Progress
VALUED COMPON	NENT: EMPLOYMENT A	ND LABOUR FORCE	
Key Indicator: Emp	oloyment		
Skilled labour shortage	EA Table 12-9, 12-11 and 12-13	Implement the Coastal GasLink training program to enable unemployed or underemployed individuals to develop Project specific employment skills and seek Project employment.	In Progress
	EA Table 12-9, 12-11 and 12-13	Provide the Project schedule to economic development organizations and post-secondary institutions to inform them of peak workforce demands.	Complete
	EA Table 12-9, 12-11 and 12-13	Ensure alternative sources of skilled workers are in place to avoid disruption of the local employment market.	Complete

POTENTIAL ADVERSE EFFECTS	REGULATORY REFERENCE	MITIGATION ¹	STATUS
	EA Table 12-9, 12-11 and 12-13	Communicate with economic development organizations to confirm existing employment conditions in communities and the broader region before executing the employment strategy.	Complete
	EA Table 12-9, 12-11 and 12-13	Monitor the success of the Coastal GasLink training program.	Complete
	EA Table 12-9, 12-11 and 12-13	Follow up with economic development organizations and community representatives to confirm employment conditions in communities and the broader region.	Complete
Key Indicator: Train	ning Opportunities		
Lack of time to train local	EA Table 12-9, 12-11 and 12-13	Confirm Project workforce needs wellin advance of Project construction with economic development organizations, employment centres and educational institutions.	Complete
workers for skilled positions	EA Table 12-9, 12-11 and 12-13	Provide opportunities for qualified workers currently apprenticing to obtain trades certification during Project construction.	Complete
	EA Table 12-9, 12-11 and 12-13	 Develop and implement a training program focused on developing Project specific skills. Short term workforce readiness training directly related to the proposed Project will focus on: assessing and identifying gaps 	In Progress
		determining proper skills development	
		developing processes to helplocal residents obtain construction related employment	
VALUED COMPON	ENT: COMMUNITY UT	ILITIES AND SERVICES	
Key Indicator: Eme			
Increased demand on local emergency	EA Table 15-18, 15- 20, 15-22 and 15-24	Adhere to all WorkSafeBC safety standards on work sites during construction and operations. Contact with service provider will be established before construction and documented through the contractor's Emergency Measures Plan.	In Progress
services	EA Table 15-18, 15- 20, 15-22 and 15-24	Adhere to Coastal GasLink Emergency Response Plan (ERP) for proposed Project related emergencies.	In Progress

POTENTIAL ADVERSE EFFECTS	REGULATORY REFERENCE	MITIGATION ¹	STATUS
	EA Table 15-18, 15- 20, 15-22 and 15-24	Communicate with local emergency service providers, fire departments and RCMP detachments throughout the proposed Project construction and operations phases to provide proposed Project construction schedules and maps and to identify issues such as staffing requirements, access needs and emergency evacuation routes.	In Progress
	EA Table 15-18, 15- 20, 15-22 and 15-24	Provide key proposed Project personnel contact information, construction schedules, and proposed Project maps with access routes to RCMP detachments, fire departments and ambulance service providers.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	During worker and Contractor orientation sessions, reinforce the importance of respectful conduct when in communities.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Adhere to TC Energy's (formerly TransCanada) Health, Safety and Environment Commitment in Appendix E of the Social Technical Report (Appendix 2-M of the Application).	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Ensure Prime Contractors submit and adhere to safety plans that address emergency procedures.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Ensure that the proposed Project will be staffed with sufficient numbers of emergency medical personnel with appropriate certifications, supplies and conveyance requirements based on numbers of workers, hazard risk at the work sites and proximity to medical facilities.	In Progress
	EA Table 15-18, 15- 20, 15-22 and 15-24	Supervisory personnel will be on site at all times during drilling, reaming and pullback operations to ensure that emergency response measures will be implemented immediately and effectively. Coastal GasLink will also assign inspection personnel to the site during all phases of watercourse drilling.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	• Implement mitigation outlined in Section 21 of the Application, Accidents or Malfunctions.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Adhere to the Chemical and Waste Management Plan, Spill Contingency Plan, Fire Suppression Contingency Plan, Adverse Weather Contingency Plan and Traffic Control Management Plan in the EMP (Appendix 2-A of the Application).	In Progress

POTENTIAL ADVERSE EFFECTS	REGULATORY REFERENCE	MITIGATION ¹	STATUS
	• Communicate with local emergency services, including police, fire and ambulance services three months before construction, regarding known reasonably foreseeable future development and activities (Appendix 3-A, EA), to understand and address potential overlaps and potential issues with increased demand on existing local emergency services including police, fire and ambulance services.		Complete
Key Indicator: Hea	Ith Care Services		
Increased demand on health	EA Table 15-18, 15- 20, 15-22 and 15-24	Continue to communicate with local and regional health care providers before proposed Project construction activities to identify potential service gaps and issues.	Complete
care services	EA Table 15-18, 15- 20, 15-22 and 15-24	Discuss with health care providers the use of health care facilities during pre-construction to determine the capacity and capabilities of health care facilities and also determine any concerns or expectations on the part of facility managers.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Adhere to Coastal GasLink emergency response procedures outlined in the ERP.	In Progress
	EA Table 15-18, 15- 20, 15-22 and 15-24	Adhere to TC Energy's (formerly TransCanada) Health, Safety and Environment Commitment in Appendix E of the Social Technical Report (Appendix 2-M of the Application).	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Follow all WorkSafeBC safety standards on work sites during construction.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Ensure Prime Contractors submit and adhere to safety plans that address emergency procedures.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Ensure that the proposed Project will be staffed with sufficient numbers of emergency medical personnel with appropriate certifications, supplies and conveyance requirements based on numbers of workers, hazard risk at the work sites and proximity to medical facilities.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Supervisory personnel will be on site at all times during drilling, reaming and pullback operations to ensure that emergency response measures will be implemented immediately and effectively. Coastal GasLink will also assign inspection personnel to the site during all phases of drilling of the watercourse.	Complete

POTENTIAL ADVERSE EFFECTS	REGULATORY REFERENCE	MITIGATION ¹	STATUS		
	EA Table 15-18, 15- 20, 15-22 and 15-24	Implement mitigation outlined in the Application, Section 21.	Complete		
	EA Table 15-18, 15- 20, 15-22 and 15-24	Adhere to the Waste Management Plan, Spill Contingency Plan, Fire Suppression Contingency Plan, Adverse Weather Contingency Plan and Traffic Control Management Plan in the EMP (Appendix 2-A of the Application).	Complete		
	EA Table 15-18, 15- 20, 15-22 and 15-24	Ensure senior medical providers are available in the field to provide medical care if a worker needs treatment.	Complete		
	EA Table 15-18, 15- 20, 15-22 and 15-24	1 • Lindia Cind and personner are available in the condition camps for emergencies, and [
	EA Table 15-18, 15- 20, 15-22 and 15-24	Outfit the first-aid room with proper equipment and running water as outlined in the WorkSafeBC regulations.	Complete		
	EA Table 15-18, 15- 20, 15-22 and 15-24	Ensure medical staff requirements are based on WorkSafeBC ratios of work activity, number of workers and distance (i.e., time) from nearest medical centre.			
	EA Table 15-18, 15- 20, 15-22 and 15-24	Communicate with local and regional health care providers three months before construction, regarding known reasonably foreseeable future development and activities (Appendix 3-A), to understand and address potential overlaps and potential issues with increased demand on health care services.	Complete		
Key Indicator: Soci	al Services				
Increased demand on	EA Table 15-18, 15- 20, 15-22 and 15-24	Continue to communicate with local and regional social service providers to confirm current community social service issues.	Complete		
community social services	EA Table 15-18, 15- 20, 15-22 and 15-24	Provide key personnel for the proposed Project with contact information and construction schedules for local and regional social service providers.	Complete		
	EA Table 15-18, 15- 20, 15-22 and 15-24	Adhere to TC Energy's (formerly TransCanada) Health, Safety and Environment Commitment in Appendix E of the Social Technical Report (Appendix 2-M of the Application).	Complete		

POTENTIAL ADVERSE EFFECTS	REGULATORY REFERENCE	MITIGATION ¹	STATUS
	EA Table 15-18, 15- 20, 15-22 and 15-24	House the proposed temporary workforce in construction camps and develop appropriate construction camp policies. Provide the following amenities:	Complete
		 recreational facilities and activities such as exercise equipment (e.g., weights) and electronics (e.g., television and movies) 	
		telephone and internet access	
	EA Table 15-18, 15- 20, 15-22 and 15-24	Communicate with local community social services three months before construction, regarding known reasonably foreseeable future development and activities (Appendix 3-A), to understand and address potential overlaps and potential issues with increased demand on community social services.	Complete
Key Indicator: Was	ste Management Facilit	ies	
Increase in waste flow to regional	EA Table 15-18, 15- 20, 15-22 and 15-24	Coastal GasLink will confirm the capacity of local and regional facilities to accept waste and recycling before construction of the proposed Project.	Complete
landfill and transfer station sites, and	EA Table 15-18, 15- 20, 15-22 and 15-24	Adhere to Coastal GasLink's Chemical and Waste Management Plan in the EMP (Appendix 2-A of the Application).	In Progress
wastewater treatment facilities	EA Table 15-18, 15- 20, 15-22 and 15-24	All waste materials will be disposed of according to federal and provincial legislation, and municipal and regional regulations, as required.	In Progress
Jucinities	EA Table 15-18, 15- 20, 15-22 and 15-24	All staff of the proposed Project with waste management and hazardous materials responsibilities will be educated according to regulatory requirements specific to the proposed Project. All personnel shall understand their responsibilities for proper handling, identification, documentation and storage of wastes and hazardous materials.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	An appropriate number of portable toilets shall be made available to ensure each crew has ready access to washroom facilities. The facilities will be serviced and cleaned regularly, and adequately secured. All site personnel are to use portable toilets.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Each construction site will be equipped with adequate garbage receptacles for solid non-hazardous wastes and debris. These materials will be collected, as required, and disposed of at approved locations. Food wastes will be stored in animal proof (bear-proof) containers and transported to an appropriate landfill site.	Complete

POTENTIAL ADVERSE EFFECTS	REGULATORY REFERENCE	MITIGATION ¹	STATUS
	EA Table 15-18, 15- 20, 15-22 and 15-24	Receptacles for recycling various products (e.g., paper and aluminum) will be available at proposed Project construction yards and camps and will be hauled to appropriate recycling depots.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Communicate with local and regional landfill, transfer station and wastewater treatment operators to identify service gaps and resulting issues.	In Progress
	EA Table 15-18, 15- 20, 15-22 and 15-24	Communicate with local and regional waste facilities three months before construction, regarding known reasonably foreseeable future development and activities (Appendix 3-A, EA), to understand and address potential overlaps and potential issues with increase in waste flow to regional landfill and transfer station sites and wastewater treatment facilities.	Complete
Key Indicator: Rec	reational Facilities		
Increased demand on community	EA Table 15-18, 15- 20, 15-22 and 15-24	 Continue to communicate with municipal recreation facility operators to confirm the proposed Project construction and workforce schedules to ensure municipal recreational service providers have sufficient notice regarding possible increased use. 	Complete
recreational facilities	EA Table 15-18, 15- 20, 15-22 and 15-24	• Ensure workers will have access to recreational facilities in the construction camps where they reside during the construction phase. These facilities will include exercise equipment within the camp and access to electronics will be available (e.g., television, movies).	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Communicate with municipal recreational facility operators to identify service gaps and resulting issues.	Complete
Key Indicator: Edu	cation Services		
Increased demand for education services	EA Table 15-18, 15- 20, 15-22 and 15-24	 Communicate with educational and training service providers well in advance of proposed Project construction regarding schedules, workforce, skills requirements and expected demands. 	Complete

POTENTIAL ADVERSE EFFECTS	REGULATORY REFERENCE	MITIGATION ¹	STATUS
Key Indicator: Gov	ernment Services		
Increased demand on government services	EA Table 15-18, 15- 20, 15-22 and 15-24	Communicate with government agencies well in advance of proposed Project construction regarding schedules, workforce and expected demands. Government agencies and services used will be specified when proposed Project details are finalized.	Complete
Key Indicator: Hou	sing and Commercial A	ccommodation	
Reduction in available rental housing and commercial accommodation	EA Table 15-18, 15- 20, 15-22 and 15-24	Communicate with hotel associations, commercial accommodation providers (i.e., campgrounds, hotels and motels, RV parks) and Chambers of Commerce when proposed Project construction schedules are known to ensure accommodation providers are able to plan for increased activity.	Complete
accommodation	EA Table 15-18, 15- 20, 15-22 and 15-24	Communicate with community representatives to assess the current housing availability and options for hosting workers' families.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	If accommodations are reserved for personnel of the proposed Project, and are determined not to be needed, request that the Contractor release the rooms.	Complete
	EA Table 15-18, 15- 20, 15-22 and 15-24	Communicate with hotel associations, commercial accommodation providers (i.e., campgrounds, hotels and motels, RV parks) and Chambers of Commerce three months before construction, regarding known reasonably foreseeable future development and activities (Appendix 3-A), to understand and address potential overlaps and potential issues with a reduction in available rental housing and commercial accommodation.	Complete
VALUED COMPON	IENT: TRANSPORTATIO	N INFRASTRUCTURE AND SERVICES	
Key Indicator: Traf			
Increased traffic volumes from transportation of	EA Table 15-25, 15- 27 and 15-31	Implement the Traffic Control Management Plan in the EMP (Appendix 2-A of the Application) and the Access Control Management Plan.	In Progress
workers, supplies and equipment leading to decreased road safety	EA Table 15-25, 15- 27 and 15-31	Before construction activities, use community media outlets such as newspapers and radio stations, and email updates to announce the location and schedule of construction activities.	Complete
	EA Table 15-25, 15- 27 and 15-31	Confirm the proposed Project construction schedule and road crossing procedures with BC Ministry of Transportation and Infrastructure staff before construction activities.	Complete

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POTENTIAL ADVERSE EFFECTS	REGULATORY REFERENCE	MITIGATION ¹	STATUS
	EA Table 15-25, 15- 27 and 15-31	Communicate with RCMP detachments to define traffic safety concerns and mitigation before proposed Project construction.	Complete
	EA Table 15-25, 15- 27 and 15-31	Coastal GasLink will transport pipe materials to the proposed Project area by rail, where off-loading (rail sidings) are available and where practical.	Complete
	EA Table 15-25, 15- 27 and 15-31	Access points to the ROW will be flagged and signed to discourage public use.	Complete
	• Construction personnel will be transported between construction yards, construction camps and the construction site by multi-passenger vehicles, to the extent practical, to reduce vehicle traffic.		Complete
	EA Table 15-25, 15- 27 and 15-31	Motorized vehicle traffic, including all-terrain vehicle (ATV), ARGO and snowmobile traffic, will be confined to the approved route, access roads or trails except where specifically authorized by the appropriate regulatory authority.	Complete
	EA Table 15-25, 15- 27 and 15-31	Vehicles will be limited to travel on the access roads for which they are designed. Most vehicles are able to turn around within the width of the construction ROW. Stringing trucks require extra turning radius. Consequently, approaches to the pipeline ROW or existing public roads will be wider when used for stringing trucks. Where turnarounds are needed on the ROW, extra space will be necessary on the travel side of the ROW. Previously disturbed areas will be used for this purpose, where practical.	In Progress
	 EA Table 15-25, 15- 27 and 15-31 Efforts to control off-road vehicle use will be coordinated with the appropriate authorities and conducted until the ROW has been satisfactorily reclaimed. All proposed Project-related vehicles will follow applicable traffic, road-use and safety laws. EA Table 15-25, 15- 27 and 15-31 Communication with communities where known traffic issues exist once the proposed Project schedule is confirmed. 		In Progress
			Complete
	EA Table 15-25, 15- 27 and 15-31	Communication with forest licensees to address cumulative road use issues.	In Progress
Increase in rail traffic resulting	EA Table 15-25, 15- 27 and 15-31	Communicate with CN Rail to confirm rail capacity, siding availability, schedules, and potential issues related to shipping pipe materials by rail.	Complete

POTENTIAL ADVERSE EFFECTS	REGULATORY REFERENCE	MITIGATION ¹	STATUS
from the shipment of Project-related materials	EA Table 15-25, 15- 27 and 15-31	Work with community representatives to identify suitable stockpile sites for pipe material, where practical. Specific selection would consider proposed Project requirements, access roads and general site conditions.	Complete
Increased air passengers in local and regional	EA Table 15-25, 15- 27 and 15-31	Communicate with local and regional airport authorities of proposed Project construction activities to inform them of proposed Project schedules.	Complete
airports	EA Table 15-25, 15- 27 and 15-31	Before construction activities, use community media outlets such as newspapers and radio stations to announce the location and schedule of construction activities to avoid impacts on access to air travel by residents.	Complete
Key Indicator: Nav	igability of Waterways		
Disruption of movement on	EA Table 15-25, 15- 27 and 15-31	Adhere to watercourse crossing mitigation outlined in Section 7 of the Application.	Complete
navigable waterways	EA Table 15-25, 15- 27 and 15-31	Obtain necessary approvals under Navigable Waters Protection Act, as required.	Complete
	EA Table 15-25, 15- 27 and 15-31	Make the Project construction schedule and location maps available to recreational user groups and other members of the public to avoid conflict with planned activities.	Complete
	EA Table 15-25, 15- 27 and 15-31	If directed by the appropriate regulatory authority, install warning signs along the banks both upstream and downstream of the crossing to caution users of a navigational hazard, where appropriate.	Complete
	EA Table 15-25, 15- 27 and 15-31	Discuss with Transport Canada to ensure that appropriate procedures were used for navigable waterway crossings.	Complete

APPENDIX B: DIVERSITY AND LOCAL EMPLOYMENT, MAY TO OCTOBER 2024

Percentage of Monthly Total Workforce by Diversity and Local Category, May – October 2024 ^{1, 2, 3, 4}

	Month	Indigenous	Women	Local	Total B.C.	Total
						Workforce
	May	84 (8.9%)	170 (17.9%)	79 (8.3%)	210 (22.1%)	949
	June	171 (11.3%)	199 (13.2%)	100 (6.6%)	282 (18.6%)	1514
2024	July	167 (11.3%)	261 (17.7%)	241 (16.3%)	602 (40.7%)	1478
2024	August	129 (10.0%)	216 (16.7%)	219 (17.0%)	483 (37.4%)	1291
	September	66 (8.7%)	201 (26.7%)	78 (10.4%)	227 (30.2%)	753
	October	34 (8.2%)	157 (38.0%)	60 (14.5%)	139 (33.7%)	413

¹ Reported values are not cumulative. Individuals may qualify under multiple categories.

² Data includes Prime Contractors, subcontractors, core employees, contingent workforce contractors and the Construction Monitoring and Community Liaison/Community Workforce Accommodation Advisor program workforce.

³ This information is subject to change and not to be considered an exhaustive census of the Project's workforce.

⁴ This information is voluntarily self-identified during data collection.

APPENDIX C: PROJECT WASTE VOLUMES BY DESTINATION AND TYPE, APRIL TO SEPTEMBER 2024

Project Waste Volumes by Destination and Type, April - September 2024

The following data has been supplied by Prime Contractors for the period from April 1, 2024, to September 30, 2024

Waste Type	Receiver	Q2 2024 Quantities	Q3 2024 Quantities		
Wilde Lake Compressor Station Construction Project					
		No waste reported	No waste reported		
East, Wilde Lake to approxim	nately Highway 27 (KP 0 to KP 337)				
Garbage and general construction waste including hard plastic (note 2)	Regional District of Fraser–Fort George Foothills Landfill	26.52 MT	79.33 MT		
Wood waste	Regional District of Fraser–Fort George Foothills Landfill	20.29 MT	None reported		
Contaminated soil	E360, Prince George	38.56 MT	432.56 MT		
Waste oil and soil bags	E360, Prince George	65.31 MT	None reported		
Recyclables, metals	ABC Recycling, Prince George	10.01 MT	18.96 MT		
Recyclables, cardboard	Cascades Recovery, Prince George	1.69 MT	2.90 MT		
Central, Hwy 27 to the Coast	Mountain Summit (KP 337 to KP 612)				
Garbage and general construction waste	Regional District of Bulkley-Nechako Knockholt Landfill	55.14 MT	132.76 MT		
Contaminated soil (note 1)	Cascades Recovery, Prince George	3.00 MT	12.99 MT		
	GFL Environmental, Prince George	12.99 MT	0 MT		
Industrial solid waste: aerosols, bear spray cans, propane cylinders, oily filters and debris, plastics	E360, Prince George; Cascades Recovery, Prince George	5.7 MT	2.7 MT		
Industrial liquid waste: oil	Cascade Solutions, Prince George	41.23 m³	43.33 m³		
Industrial liquid waste: oily water, hydrovac slurry,	E360, Prince George	13.00 m ³	2.00 m ³		
Wastewater	Town of Houston	307.20 m ³	633.60 m³		
Recyclable, cardboard	Cascades Recovery, Prince George	2.67 MT	2.00 MT		

Waste Type	Receiver	Q2 2024 Quantities	Q3 2024 Quantities
West, Coast Mountain Summit to Kitimat (KP 612 to LNG Canada)			
Wood waste (note 4)	Regional District of Kitimat-Stikine Forceman Ridge Landfill	103.36 MT	85.92 MT
Garbage and construction waste	Regional District of Kitimat-Stikine Forceman Ridge Landfill	890.21 MT	110.64 MT
Concrete waste	Sandhill Materials, Kitimat	38.50 MT	None reported
Sewage	District of Kitimat	43.04 m³	629.01 m ³
	City of Terrace	357.60 m ³	
Recyclables, metals	RDKS Forceman Ridge Landfill	30.19 MT	96.42 MT
Recyclables, cardboard	Do Your Part Recycling, Terrace RDKS Forceman Ridge Landfill	1.88 MT	1.83 MT
Waste oil	GFL, Prince George	0.53 MT	8.00 MT

Notes

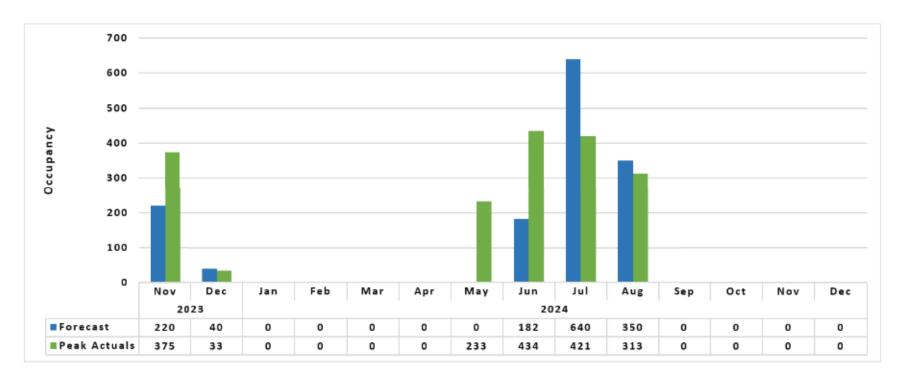
- 1. GFL operates transfer stations and disposal facilities at various locations in Western Canada.
- 2. Sewage from Work Package East was disposed of in the provincially permitted septic field at Parsnip Lodge

Definitions:

- Garbage and construction waste is solid waste that will be accepted on payment of a standard tipping fee at a public landfill, including non-recyclable plastics, food waste and clean construction waste (e.g., waste wood, wire, geotextiles).
- Contaminated soil is gathered up from fuel spill areas. Depending on the level of contamination, it may be disposed of at public landfills or at permitted private facilities.
- The industrial waste category covers materials that are not accepted at public landfills and must be transported to a permitted private facility. The list of possible materials includes: hydrocarbon products, cleaning chemicals, used oil, filters, grease, rags, solvents, antifreeze, lube tubes, filters; items containing chemicals and heavy metals, e.g. batteries, paints, glues, epoxy coating; and medical waste.
- Sewage is liquid waste that will be accepted on payment of a standard disposal fee at a sewage treatment facility operated by a local government or First Nation.
- Recyclables are materials that are deemed by the hauler to be recyclable according to standard lists maintained by recycling facilities and materials brokers. In some cases, recyclables may be disposed of at landfills due to lack of markets.

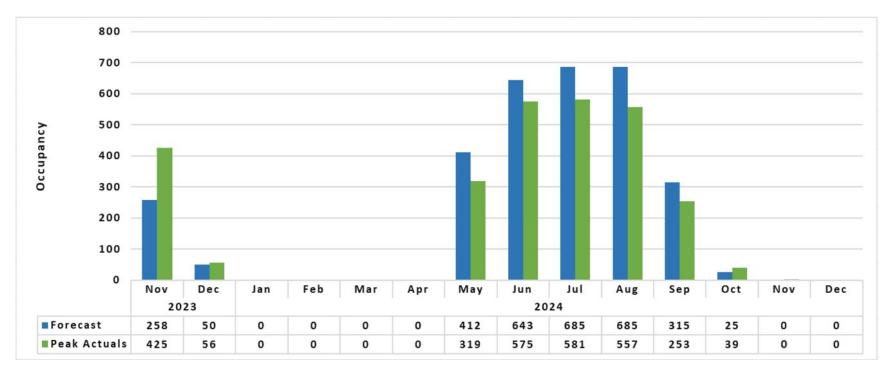
APPENDIX D: WORKFORCE ACCOMMODATIONS – PLANNED VS. ACTUAL PEAK OCCUPANCIES

Parsnip Lodge (Coastal GasLink East): planned vs actual peak occupancy



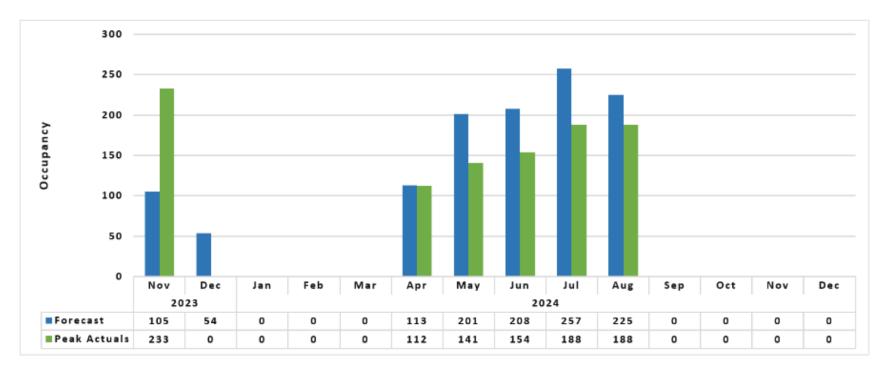
- Data is current as of October 2024.
- Peak occupancy is recorded as the highest occupancy day within a given month.
- Parsnip Lodge closed on August 31, 2024, demobilization in progress.

Huckleberry Lodge (Coastal GasLink Central): planned vs actual peak occupancy



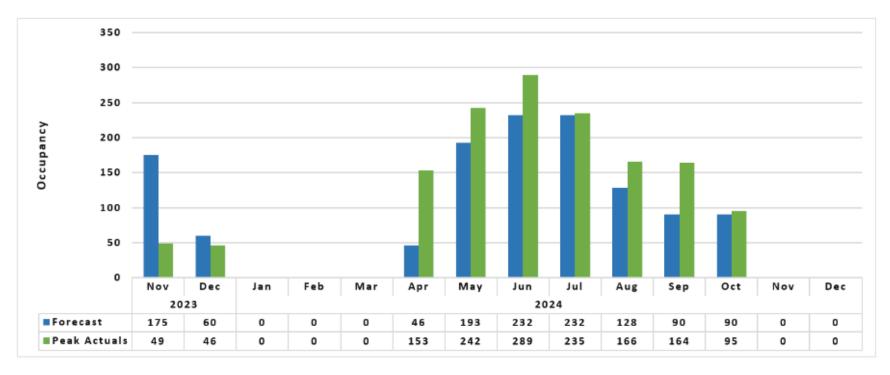
- Data is current as of October 2024.
- Peak occupancy is recorded as the highest occupancy day within a given month.
- Huckleberry Lodge demobilization in progress.

Hunter Creek Lodge (Coastal GasLink West): planned vs actual peak occupancy



- Data is current as of October 2024.
- Peak occupancy is recorded as the highest occupancy day within a given month.
- Hunter Creek Lodge closed on August 19, 2024; demobilization is complete. All project personnel were moved to Sitka Lodge.

Sitka Lodge (Section 8): planned vs actual peak occupancy



- Data is current as of October 2024.
- Peak occupancy is recorded as the highest occupancy day within a given month.
- This third-party facility in Kitimat will continue operations after Coastal GasLink construction is complete.